# **2021 Annual Implementation Plan**

for improving student outcomes

McKinnon Primary School (4366)



Submitted for review by Simone Eirth (School Principal) on 09 December, 2020 at 11:37 AM Endorsed by Stuart Andrews (Senior Education Improvement Leader) on 10 December, 2020 at 02:47 PM Awaiting endorsement by School Council President

# **Self-evaluation Summary - 2021**

	FISO Improvement Model Dimensions The 6 High-impact Improvement Initiatives are highlighted below in red.	Self-evaluation Level
<b>5 5</b>	Building practice excellence	Evolving moving towards Embedding
ince in ng and ning	Curriculum planning and assessment	Embedding
Excellence teaching ar learning	Evidence-based high-impact teaching strategies	Embedding
(1) \$	Evaluating impact on learning	Embedding
_	Building leadership teams	Embedding moving towards Excelling
siona	Instructional and shared leadership	Embedding moving towards Excelling
Professional leadership	Strategic resource management	Embedding moving towards Excelling
<u> </u>	Vision, values and culture	Embedding

Positive climate for learning	Empowering students and building school pride	Embedding
	Setting expectations and promoting inclusion	Embedding
	Health and wellbeing	Embedding
	Intellectual engagement and self-awareness	Embedding

Community engagement in learning	Building communities	Embedding
	Global citizenship	Embedding
	Networks with schools, services and agencies	Embedding
	Parents and carers as partners	Embedding

Enter your reflective comments	<ul> <li>-In an exceptional year the school has successfully adapted and pivoted to a model of remote online learning to cater for students' social and emotional learning needs.</li> <li>- Key areas of 2020 AIP gained traction in Term 1 however focus quickly shifted to the immediate needs of flexible and remote learning including significant upskilling in use of technology and use of digital resources.</li> <li>-Feedback from students and parents resulted in a greater emphasis on synchronous learning, increased differentiation (small group sessions), engagement, wellbeing and collaboration focus.</li> <li>-Lessons reflected the McKinnon PS Instructional Model - pivoted again - refined lessons.</li> <li>- Exceptional work was undertaken to expedite continuous reporting which was implemented in Term 2 for Literacy and Numeracy then expanded to also include all specialist areas and Units of Inquiry.</li> <li>-Wrap around support from all staff to increase emotional support and student engagement and re-engagement.</li> </ul>
Considerations for 2021	- Focus on the full range of student capabilities with particular emphasis on students who did not thrive in the online environment (e.g. EAL students, those with minimal home support) who may now be disengaged or underperforming. Once

	identified these students will be supported through literacy and numeracy intervention.  - Increased focus on wellbeing and regular opportunities to analyse data to track student progress in this area including social, emotional and learning behaviors.  - Implementing and embedding planning protocols around the use of data to inform and reflect on impact of teaching practice.
Documents that support this plan	

## **SSP Goals Targets and KIS**

Goal 1	2021 Priorities Goal
Target 1.1	Support for the 2021 Priorities
Key Improvement Strategy 1.a Curriculum planning and assessment	Learning, catch-up and extension priority
Key Improvement Strategy 1.b Health and wellbeing	Happy, active and healthy kids priority
Key Improvement Strategy 1.c Building communities	Connected schools priority
Goal 2	To enhance Literacy outcomes for all students
Target 2.1	The percentage of students in the top two bands in Reading for Year 3 will be a minimum of 75% (up from 74%)
Target 2.2	The percentage of students in the top two bands in Reading for Year 5 will be a minimum of 62% (up from 48%)
Target 2.3	The percentage of students in the top two bands in Writing for Year 3 will be a minimum of 73% (up from 55%)
Target 2.4	The percentage of students in the top two bands in Writing for Year 5 will be a minimum of 40% (up from 24%)

Key Improvement Strategy 2.a Evidence-based high-impact teaching strategies	Embed a consistent whole school approach to teaching Literacy	
Key Improvement Strategy 2.b Evaluating impact on learning	Build capabilities of teachers to utilize data to inform differentiation	
Key Improvement Strategy 2.c Evaluating impact on learning	Identify the impact of teaching practice on student achievement to strengthen student learning outcomes	
Goal 3	To strengthen Numeracy outcomes for all students	
Target 3.1	The percentage of students in the top two bands in Numeracy for Year 3 will be a minimum of 70% (up from 60%)	
Target 3.2	The percentage of students in the top two bands in Numeracy for Year 5 will be a minimum of 64% (up from 54%)	
Key Improvement Strategy 3.a Evidence-based high-impact teaching strategies	Build teacher capabilities in the teaching of Numeracy	
Key Improvement Strategy 3.b Curriculum planning and assessment	Embed a consistent whole school approach to teaching Numeracy	
Key Improvement Strategy 3.c Evidence-based high-impact teaching strategies	Embed HITS within an inquiry approach	

Key Improvement Strategy 3.d Evaluating impact on learning	Identify the impact of teaching practice on student achievement to strengthen student learning outcomes
Goal 4	To enhance student wellbeing, and agency and voice in their learning
Target 4.1	Results from the ATSS data will rise from 89% to 92% positive endorsement in self-regulation and goal setting
Target 4.2	Results from the ATSS data will rise from 81% to 85% positive endorsement in student voice and agency
Target 4.3	Results from the ATSS data will rise from 88% to 91% positive endorsement in sense of connectedness
Key Improvement Strategy 4.a Intellectual engagement and self- awareness	Build student and teacher understanding of the learning continuum and the next step of the learning
Key Improvement Strategy 4.b Empowering students and building school pride	Strengthen consistency of approach to student agency

### **Select Annual Goals and KIS**

Four Year Strategic Goals	Is this selected for focus this year?	Four Year Strategic Targets	12 month target  The 12 month target is an incremental step towards meeting the 4-year target, using the same data set.
2021 Priorities Goal	Yes	Support for the 2021 Priorities	Support students to catch up, put strategies in place to ensure they are happy, active and healthy and we continue to build strong support between home and school.
To enhance Literacy outcomes for all students	No	The percentage of students in the top two bands in Reading for Year 3 will be a minimum of 75% (up from 74%)	
		The percentage of students in the top two bands in Reading for Year 5 will be a minimum of 62% (up from 48%)	
		The percentage of students in the top two bands in Writing for Year 3 will be a minimum of 73% (up from 55%)	
		The percentage of students in the top two bands in Writing for Year 5 will be a minimum of 40% (up from 24%)	

To strengthen Numeracy outcomes for all students	No	The percentage of students in the top two bands in Numeracy for Year 3 will be a minimum of 70% (up from 60%)	
		The percentage of students in the top two bands in Numeracy for Year 5 will be a minimum of 64% (up from 54%)	
To enhance student wellbeing, and agency and voice in their learning	No	Results from the ATSS data will rise from 89% to 92% positive endorsement in self-regulation and goal setting	
		Results from the ATSS data will rise from 81% to 85% positive endorsement in student voice and agency	
		Results from the ATSS data will rise from 88% to 91% positive endorsement in sense of connectedness	

Goal 1	2021 Priorities Goal
--------	----------------------

12 Month Target 1.1	Support students to catch up, put strategies in place to ensure they are happy, active and healthy and we continue to build strong support between home and school.				
Key Improvement Strategies		Is this KIS selected for focus this year?			
KIS 1 Curriculum planning and assessment	Learning, catch-up and extension priority	Yes			
KIS 2 Health and wellbeing	Happy, active and healthy kids priority	Yes			
KIS 3 Building communities	Connected schools priority	Yes			
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	Please leave this field empty. Schools are not required to provide a rationale as this is in line	ools are not required to provide a rationale as this is in line with system priorities for 2021.			

### **Define Actions, Outcomes and Activities**

Goal 1	2021 Priorities Goal
12 Month Target 1.1	Support students to catch up, put strategies in place to ensure they are happy, active and healthy and we continue to build strong support between home and school.
KIS 1 Curriculum planning and assessment	Learning, catch-up and extension priority
Actions	Develop data literacy of teachers and education support staff to inform understanding of student needs and progress, and identify students requiring additional support  Establish/embed/maintain PLCs/PLTs structures to support teacher collaboration and reflection of strengthening teaching practice  Embed the transdisciplinary approach of the PYP with an explicit focus on English and Mathematics.
Outcomes	Whole School Teachers will confidently and accurately identify student learning needs of their students Teams will meet to engage in reflective practice, evaluate and plan curriculum, assessments, lessons Teachers will consistently and explicitly implement the school's instructional model Teachers and support staff will have a consistent understanding of core-curriculum priority areas Teams will be knowledgeable in developing units of inquiry that support engaging and contextual learning of English and Mathematics.  Classroom Teachers will consistently implement the agreed assessment schedule Teachers will provide regular feedback and monitor student progress using digital data walls Teachers will provide students with the opportunity to work at their level using differentiated resources Teachers and leaders will establish intervention/small group tutoring Students in need of targeted academic support or intervention will be identified and supported Students will know what their next steps are to progress their learning

#### **Success Indicators**

Whole School

Teachers' formative assessment data and teacher judgement data

Classroom observations and learning walks demonstrating take-up of professional learning strategies

Student feedback on differentiation, the instructional model, and use of common strategies

Documentation that shows the transdisciplinary approach in all curriculum learning connecting to the elements of the PYP.

#### Classroom

A documented assessment schedule and evidence of teachers inputting data and moderating assessments

Differentiated curriculum documents and evidence of student learning at different levels

Data used to identify students for tailored supports

Appointment/staffing of programs

Progress against Individual Education Plans

Student portfolios and student reflections as evidence of transdisciplinary learning

Activities and Milestones	Who	Is this a PL Priority	When	Budget
Schedule and organise professional learning on formative assessment and collecting, analysing, responding to and monitoring data throughout the year.  Document plans for coaching/mentoring/observation  Establish processes/structures for collecting and monitoring schoolwide data	☑ Leadership Team	☑ PLP Priority	from: Term 1 to: Term 4	\$1,000.00  Equity funding will be used
Review the timetable to ensure curriculum essentials are prioritised Review the assessment schedule in collaboration with staff Monitor processes for regular moderation of assessment Students to plan, organise and effectively understand how to manage their learning with increased independence.	☑ Teacher(s)	☑ PLP Priority	from: Term 1 to: Term 4	\$1,000.00  If Equity funding will be used

Establish resourcing for individual Establish criteria for identifying stutailored support Engage with parents/carers to ensistence of the support Schedule times for individual and support s	dents requiring individual and ure appropriate supports	<ul><li>✓ Leading Teacher(s)</li><li>✓ Numeracy Support</li><li>✓ Teacher(s)</li></ul>	☑ PLP Priority	from: Term 1 to: Term 4	\$129,000.00  Equity funding will be used
KIS 2 Health and wellbeing	Happy, active and healthy kids pri	ority			
Actions	Refine and review a school appro- Continue to refine the use of PYP	ach to wellbeing to consider actions Approaches to Learning skills	at the leadership	, teacher and student le	evels
Outcomes	Leaders will strengthen engagemed Teachers and leaders will integrated. Teachers and leaders will monitor Relevant teachers and leaders will students will feel supported and experience At-risk students will be identified as Students will develop skills to build students with acute needs will recognize students will use the language of Relevant teachers and leaders with staffing/resourcing Families of at-risk students will recognize students will experience more successive.	community will share a common unent with regional and external support e social-emotional learning into school processes and ensure these are visual implement a homegroup wellbeing engaged in homegroups and contributed acceive targeted support in a timed strong relationships with peers beive individualised support with regional establish a preventative mentoring ceive regular communication and support with regions.	ort agencies ool practice, police sible for staff use grogram ute to a strong cla nely manner ular monitoring and etting and thinking g program includi	cies and programs assroom culture and student support grou about their learning ng a referrals process, t	ip meetings (with

#### **Success Indicators**

Classroom and peer observations

Observations of changes to classroom practices

Internal and external professional learning attendance and shared readings for staff are documented

PDPs reflect targeted AIP goals and Team wellbeing plans

Classroom

Students engagement in wellbeing programs (feedback, participation, classroom observations)

Samples of student work

Co constructed anchor charts and success criteria of the approach to learning skills and learner profile

Documentation of resources for wellbeing programs

Documentation of referrals and communication processes regarding monitoring and escalating wellbeing concerns Individual

Data used to identify students in need of targeted support

Student reflections and portfolios using the language of PYP and the Approaches To Learning (ALT)

Data of counselling services accessed by students and families

Student pre and post support surveys

Appointment/staffing of programs

Activities and Milestones	Who	Is this a PL Priority	When	Budget
Plan for and schedule professional learning, including subsequent sessions to determine impact and review actions Develop curriculum units collaboratively with wellbeing team members which reflect the school wellbeing model	☑ All Staff ☑ Wellbeing Team	☑ PLP Priority	from: Term 1 to: Term 4	\$3,000.00  ☑ Equity funding will be used
Consult with staff on monitoring and referral processes Provide clarity of roles and responsibility of teachers, education support staff and Team leaders for referrals as outlined in wellbeing model Develop documentation for wellbeing programs Hold professional learning for teachers implementing wellbeing programs	☑ Student Wellbeing Co- ordinator	☑ PLP Priority	from: Term 1 to: Term 4	\$3,000.00  ☑ Equity funding will be used

Establish a regular time for the We and for staff to ask questions Establish clear referral processes Provide staff with opportunities to strategies, when to use the referra Schedule time for at-risk students Establish check-ins with families of	understand first response al process to bond with educators	☑ School Leadership Team ☑ Wellbeing Team	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00  Equity funding will be used
KIS 3 Building communities	Connected schools priority				
Actions		c interventions are engaged with ext the importance of connection to lear	•	nd supports	
Outcomes	Teachers and support staff will have strong relationships with parents/carers/kin of at-risk students All students will be connected to resources and learning opportunities Teachers can regularly connect with the parents/carers/kin of all students Participation in networking at the network level. Student recognise knowledgeable others and the value of community and parents in their learning				
Success Indicators	Attendance in intervention/tailored support programs  Number of referrals, documented outcomes of student referral meetings  Student perception and survey data  Parent/carer/kin surveys and interviews  Use of tools to identify, measure and document engagement of students at-risk				
Activities and Milestones		Who	Is this a PL Priority	When	Budget

Strengthen relationships with external support networks and agencies and feeder/secondary schools, early learning centres and community organisations	☑ All Staff ☑ Assistant Principal ☑ Leadership Team	□ PLP Priority	from: Term 1 to: Term 4	\$2,000.00  ☐ Equity funding will be used
Document engagements with parents/carers/kin and follow up when difficult situations arise	☑ All Staff	□ PLP Priority	from: Term 1 to: Term 4	\$0.00  Equity funding will be used
Routinely prioritise time in Team Meetings meetings to review engagement data and identify students and parents/carers/kin at risk of disengagement Strengthen and communicate processes for identifying and referring students and parents/carers/kin to external support agencies or community organisations Provide access to and promote information in appropriate community languages and engage translation services	☑ All Staff	☑ PLP Priority	from: Term 1 to: Term 4	\$1,000.00  ☐ Equity funding will be used

### **Equity Funding Planner**

### **Equity Spending Totals**

Category	Total proposed budget (\$)	Spend (\$)
Equity funding associated with Activities and Milestones	\$11,000.00	0.00
Additional Equity funding	\$0.00	\$0.00
Grand Total	\$11,000.00	\$0.00

### **Activities and Milestones**

Activities and Milestones	When	Category	Total proposed budget (\$)	Equity Spend (\$)
Schedule and organise professional learning on formative assessment and collecting, analysing, responding to and monitoring data throughout the year.  Document plans for coaching/mentoring/observation Establish processes/structures for collecting and monitoring school-wide data	from: Term 1 to: Term 4	<ul> <li>✓ School-based staffing</li> <li>✓ Teaching and learning programs and resources</li> <li>✓ Professional development (excluding CRT costs and new FTE)</li> </ul>	\$1,000.00	
Review the timetable to ensure curriculum essentials are prioritised Review the assessment schedule in collaboration with staff Monitor processes for regular moderation of assessment Students to plan, organise and effectively understand how to manage their learning with increased independence.	from: Term 1 to: Term 4	✓ School-based staffing ✓ Professional development (excluding CRT costs and new FTE)	\$1,000.00	

Plan for and schedule professional learning, including subsequent sessions to determine impact and review actions Develop curriculum units collaboratively with wellbeing team members which reflect the school wellbeing model	from: Term 1 to: Term 4	☑ Professional development (excluding CRT costs and new FTE)	\$3,000.00	
Consult with staff on monitoring and referral processes Provide clarity of roles and responsibility of teachers, education support staff and Team leaders for referrals as outlined in wellbeing model Develop documentation for wellbeing programs Hold professional learning for teachers implementing wellbeing programs	from: Term 1 to: Term 4	☑ School-based staffing	\$3,000.00	
Strengthen relationships with external support networks and agencies and feeder/secondary schools, early learning centres and community organisations	from: Term 1 to: Term 4	<ul> <li>✓ Professional development (excluding CRT costs and new FTE)</li> <li>✓ Support services</li> </ul>	\$2,000.00	
Routinely prioritise time in Team Meetings meetings to review engagement data and identify students and parents/carers/kin at risk of disengagement Strengthen and communicate processes for identifying and referring students and parents/carers/kin to external support agencies or community organisations  Provide access to and promote information in appropriate community languages and engage translation services	from: Term 1 to: Term 4	✓ School-based staffing ✓ Teaching and learning programs and resources	\$1,000.00	

Totals	\$11,000.00	
--------	-------------	--

### Additional Equity spend

Outline here any additional Equity s	pend for 2021	When	Category	Total proposed budget (\$)	Equity Spend (\$)
Totals				\$0.00	\$0.00

## **Professional Learning and Development Plan**

Professional Learning Priority	Who	When	Key Professional Learning Strategies	Organisational Structure	Expertise Accessed	Where
Schedule and organise professional learning on formative assessment and collecting, analysing, responding to and monitoring data throughout the year. Document plans for coaching/mentoring/observation Establish processes/structures for collecting and monitoring school-wide data	☑ Leadership Team	from: Term 1 to: Term 4	<ul> <li>✓ Planning</li> <li>✓ Peer observation</li> <li>including feedback and reflection</li> <li>✓ Formalised PLC/PLTs</li> </ul>	✓ Formal School Meeting / Internal Professional Learning Sessions ✓ Timetabled Planning Day ✓ PLC/PLT Meeting	<ul> <li>✓ Internal staff</li> <li>✓ Learning Specialist</li> <li>✓ Literacy Leaders</li> <li>✓ High Impact</li> <li>Teaching Strategies</li> <li>(HITS)</li> <li>✓ Numeracy leader</li> </ul>	☑ On-site
Review the timetable to ensure curriculum essentials are prioritised Review the assessment schedule in collaboration with staff Monitor processes for regular moderation of assessment Students to plan, organise and effectively understand how to manage their learning with increased independence.	☑ Teacher(s)	from: Term 1 to: Term 4	<ul> <li>✓ Planning</li> <li>✓ Moderated assessment of student learning</li> <li>✓ Formalised PLC/PLTs</li> </ul>	☑ Timetabled Planning Day ☑ PLC/PLT Meeting	✓ Learning Specialist ✓ Literacy Leaders ✓ Numeracy leader	☑ On-site

Establish resourcing for individual and tailored support programs Establish criteria for identifying students requiring individual and tailored support Engage with parents/carers to ensure appropriate supports Schedule times for individual and tailored support to occur	✓ Leading Teacher(s) ✓ Numeracy Support ✓ Teacher(s)	from: Term 1 to: Term 4	<ul><li>✓ Planning</li><li>✓ Preparation</li></ul>	✓ Formal School Meeting / Internal Professional Learning Sessions	☑ Internal staff ☑ Literacy Leaders	☑ On-site
Plan for and schedule professional learning, including subsequent sessions to determine impact and review actions Develop curriculum units collaboratively with wellbeing team members which reflect the school wellbeing model	☑ All Staff ☑ Wellbeing Team	from: Term 1 to: Term 4	<ul><li>✓ Planning</li><li>✓ Preparation</li><li>✓ Curriculum development</li></ul>	✓ Whole School Pupil Free Day ✓ Professional Practice Day ✓ Formal School Meeting / Internal Professional Learning Sessions	☑ Internal staff	☑ On-site
Consult with staff on monitoring and referral processes Provide clarity of roles and responsibility of teachers, education support staff and Team leaders for referrals as outlined in wellbeing model Develop documentation for wellbeing programs Hold professional learning for teachers implementing	☑ Student Wellbeing Co- ordinator	from: Term 1 to: Term 4	<ul><li>✓ Planning</li><li>✓ Preparation</li><li>✓ Student voice, including input and feedback</li></ul>	✓ Formal School Meeting / Internal Professional Learning Sessions ✓ Timetabled Planning Day	☑ Internal staff	☑ On-site

wellbeing programs						
Establish a regular time for the Wellbeing Team to speak with staff and for staff to ask questions Establish clear referral processes Provide staff with opportunities to understand first response strategies, when to use the referral process Schedule time for at-risk students to bond with educators Establish check-ins with families of at-risk students	☑ School Leadership Team ☑ Wellbeing Team	from: Term 1 to: Term 4	<ul><li>✓ Planning</li><li>✓ Preparation</li><li>✓ Formalised PLC/PLTs</li></ul>	☑ Whole School Pupil Free Day ☑ Timetabled Planning Day	☑ Internal staff	☑ On-site
Routinely prioritise time in Team Meetings meetings to review engagement data and identify students and parents/carers/kin at risk of disengagement Strengthen and communicate processes for identifying and referring students and parents/carers/kin to external support agencies or community organisations Provide access to and promote information in appropriate community languages and engage translation services	☑ All Staff	from: Term 1 to: Term 4	☑ Planning ☑ Preparation	☑ Timetabled Planning Day	☑ Internal staff	☑ On-site